2026 Annual Review of Asset Management Progress

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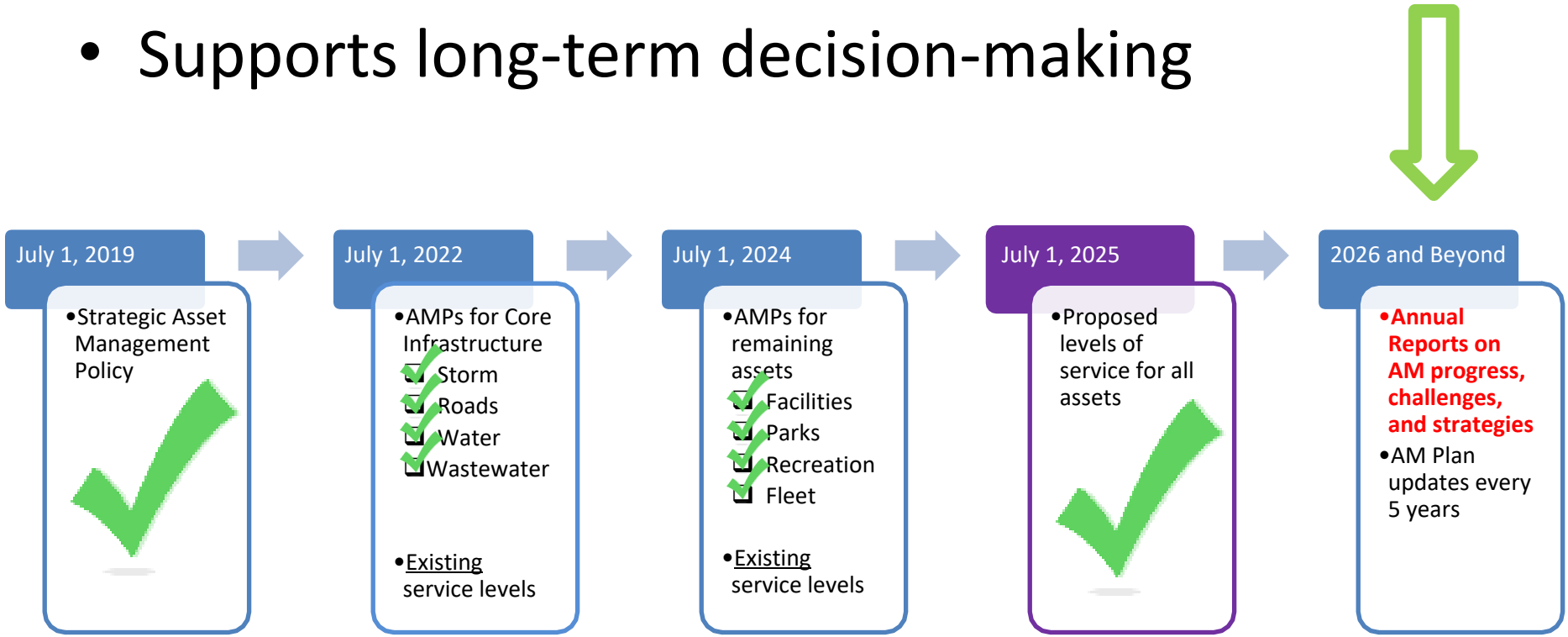
Corporate Asset Management Department

May 13, 2026

Purpose of the Annual Review

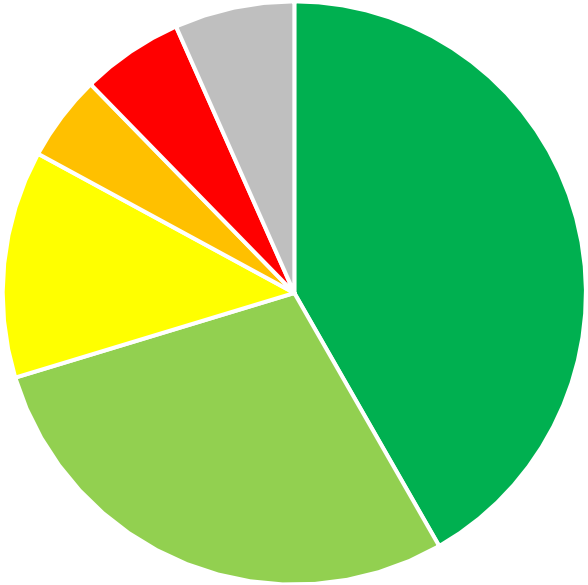
- Required under O. Reg. 588/17
- Updates Council on progress and trends
- Supports long-term decision-making

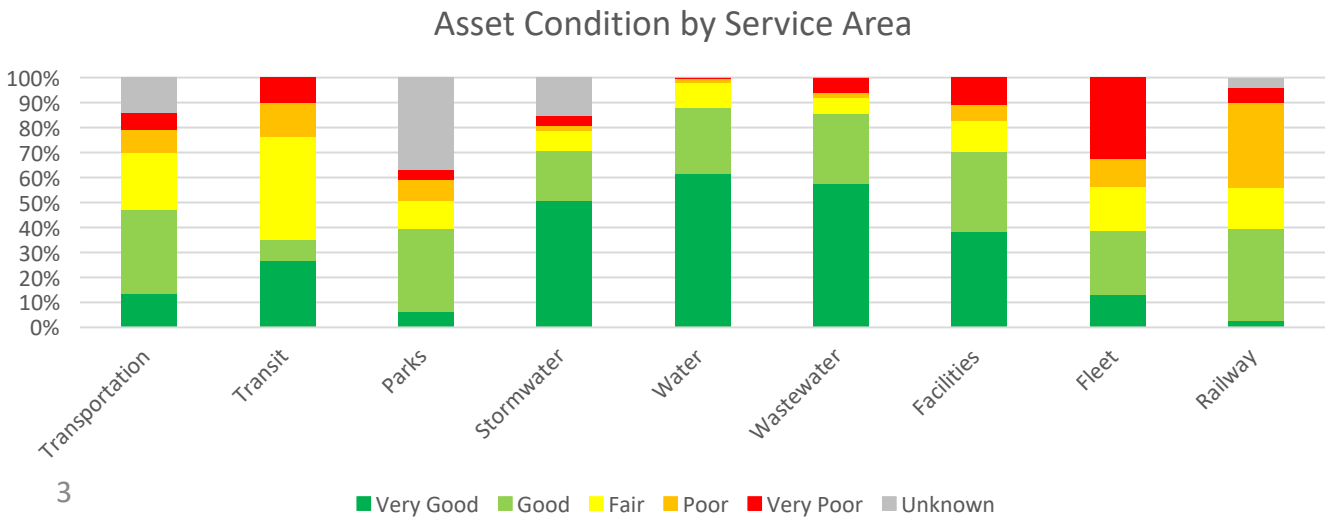


State of Assets

Most assets are in acceptable condition today

- 83% fair or better
- 11% poor / very poor
- 6% unknown





Barrie's Assets are Changing

Infrastructure needs are increasing over time

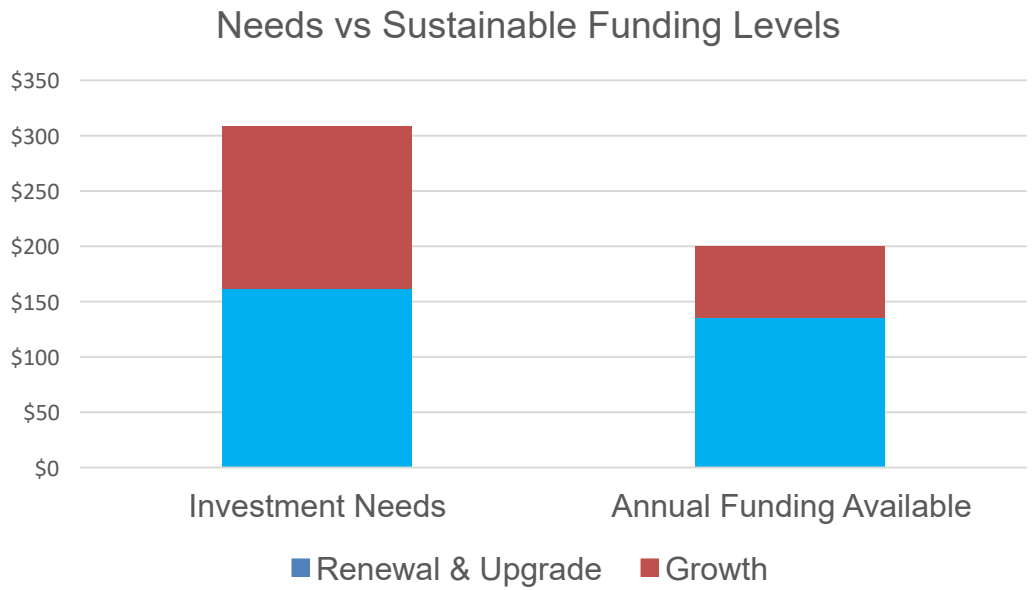
- Aging assets
- New assets
- Better data improving understanding of needs

Asset Category	Technical LOS	Performance		Direction of Change
		2024	2025	
Community Level of Service: Assets are maintained in a state of good repair				
Transportation - Roads	Pavement Condition Index	71	69	↓
Transportation - Bridges	Bridge Condition Index	80	82	↑
Transportation - Roadside, Parking, Traffic Control, Lighting, Active Transportation	% fair or better condition	55%	55%	→
Transit	% fair or better condition	74%	76%	↑
Parks & Outdoor Recreation	% fair or better condition	77%	74%	↓
Stormwater	% fair or better condition	94%	93%	↓
Water	% fair or better condition	97%	98%	↑
Wastewater	% fair or better condition	90%	92%	↑
Facilities	Facility Condition Index*	11%	12%	↓
Fleet	% fair or better condition	53%	57%	↑
BCRY	% fair or better condition	56%	58%	↑

* Lower facility condition index values represent better condition

Investment Reality: Balancing Needs and Funding

- Long-term needs are identified through asset management planning
- Capital plans reflect what is affordable and realistic to deliver, and prioritize the highest risks
- Annual decisions are the result of informed planning and intentional choices



Asset Management Plans in Action

Decisions today shape future service levels

Advancing Asset Management

- Risk-based prioritization
- Strengthening capital plans
- Enhancing condition data & analytics
- Continuous improvement across teams

Annual Review of the Asset Management Plan

Assets are in good condition today

Reflecting the great work of teams across the City

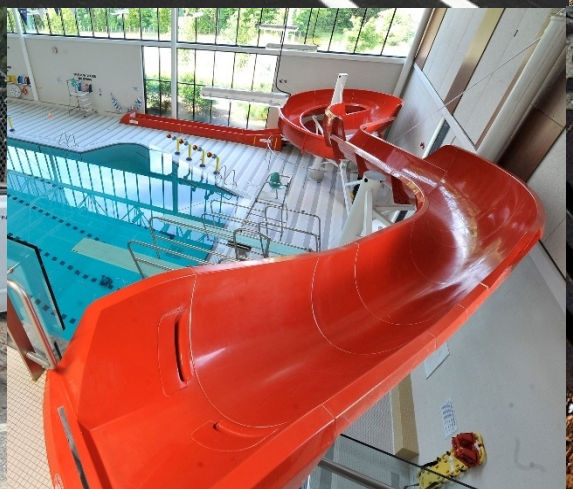
Long-term pressures are increasing

As infrastructure systems mature and demands evolve

The City is managing these pressures

Through structured planning, prioritization, and continuous improvement

Thank You



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